

Concord Middle School
Estimated Project Cash Flow



	Month	OPM + Commissioning	Designer & Consultants	FF&E & Misc. Admin.	Construction	Contingency	Estimated Expenditures	Actual Expenditures	Estimated Cumulative Expenditures	Actual Cumulative Expenditures
Feasibility Study	1	Oct-19	\$25,110				\$25,110	\$25,110	\$25,110	\$25,110
	2	Nov-19	\$34,595				\$34,595	\$34,595	\$59,705	\$59,705
	3	Dec-19	\$20,660				\$20,660	\$20,660	\$80,365	\$80,365
	4	Jan-20	\$12,565	\$75,645			\$88,210	\$88,210	\$168,575	\$168,575
	5	Feb-20	\$16,445	\$151,290			\$167,735	\$167,735	\$336,310	\$336,310
	6	Mar-20	\$25,890	\$75,645			\$101,535	\$101,535	\$437,845	\$437,845
	7	Apr-20	\$34,480	\$75,645			\$110,125	\$110,125	\$547,970	\$547,970
	8	May-20	\$50,035	\$50,430			\$100,465	\$100,465	\$648,435	\$648,435
Pause	9	Jun-20	\$33,130	\$40,344			\$73,474	\$73,474	\$721,909	\$721,909
	10	Jul-20	\$15,520				\$15,520	\$15,520	\$737,429	\$737,429
	11	Aug-20	\$3,785				\$3,785	\$3,785	\$741,214	\$741,214
	12	Sep-20	\$720				\$720	\$720	\$741,934	\$741,934
	13	Oct-20	\$2,590				\$2,590	\$2,590	\$744,524	\$744,524
	14	Nov-20					\$0	\$0	\$744,524	\$744,524
Restart Feasibility Study	15	Dec-20	\$16,798				\$16,798	\$16,798	\$761,322	\$761,322
	16	Jan-21					\$0	\$0	\$761,322	\$761,322
	17	Feb-21					\$0	\$0	\$761,322	\$761,322
	18	Mar-21					\$0	\$0	\$761,322	\$761,322
	19	Apr-21					\$0	\$0	\$761,322	\$761,322
Schematic Design	20	May-21					\$0	\$0	\$761,322	\$761,322
	21	Jun-21		\$2,400			\$2,400	\$2,400	\$763,722	\$763,722
	22	Jul-21		\$69,318			\$69,318	\$69,318	\$833,040	\$833,040
	23	Aug-21		\$69,318			\$69,318	\$69,318	\$902,358	\$902,358
	24	Sep-21		\$69,318			\$69,318	\$69,318	\$971,676	\$971,676
	25	Oct-21		\$73,938			\$73,938	\$73,938	\$1,045,614	\$1,045,614
	26	Nov-21		\$57,765			\$57,765	\$57,765	\$1,103,379	\$1,103,379
Town Process	27	Dec-21	\$18,016	\$42,361			\$60,377	\$60,377	\$1,163,756	\$1,163,756
	28	Jan-22	\$78,357	\$0			\$78,357	\$78,357	\$1,242,113	\$1,242,113
Design Development & Construction Documents	29	Feb-22	\$0	\$7,950			\$7,950	\$7,950	\$1,250,063	\$1,250,063
	30	Mar-22	\$62,018	\$0			\$62,018	\$62,018	\$1,312,081	\$1,312,081
	31	Apr-22		\$382,447			\$382,447	\$382,447	\$1,694,528	\$1,694,528
	32	May-22	\$25,220	\$708,330			\$733,550	\$733,550	\$2,428,078	\$2,428,078
	33	Jun-22	\$29,338	\$317,738			\$347,075	\$347,075	\$2,775,153	\$2,775,153
	34	Jul-22	\$68,098	\$405,867	\$3,093		\$477,057	\$477,057	\$3,252,210	\$3,252,210
	35	Aug-22	\$25,218	\$384,122	\$118		\$409,458	\$409,458	\$3,661,667	\$3,661,667
	36	Sep-22	\$25,435	\$468,614	\$13,028		\$507,078	\$507,078	\$4,168,745	\$4,168,745
	37	Oct-22	\$35,003	\$372,000	\$1,540		\$408,543	\$408,543	\$4,577,287	\$4,577,287
	38	Nov-22	\$90,832	\$372,000			\$462,832	\$462,832	\$5,040,119	\$5,040,119
	39	Dec-22	\$30,048	\$372,000			\$402,048	\$402,048	\$5,442,166	\$5,442,166
	40	Jan-23	\$88,814	\$465,000			\$553,814	\$553,814	\$5,995,980	\$5,995,980
	41	Feb-23	\$63,241	\$380,712	\$2,345		\$446,298	\$446,298	\$6,442,279	\$6,442,279
Bid	42	Mar-23	\$59,177	\$310,000	\$4,445		\$373,622	\$373,622	\$6,815,900	\$6,815,900
	43	Apr-23	\$56,769	\$107,176	\$10,005		\$173,950	\$173,950	\$6,989,850	\$6,989,850
Bid	44	May-23	\$35,312	\$120,000			\$155,312	\$155,313	\$7,145,163	\$7,145,163
	45	Jun-23	\$65,090	\$24,000		\$1,033,889	\$1,122,979	\$1,122,979	\$8,268,142	\$8,268,142
	46	Jul-23	\$77,042	\$126,000			\$203,042	\$203,042	\$8,471,184	\$8,471,184
	47	Aug-23	\$57,708	\$63,000	\$2,000	\$2,232,229	\$2,354,936	\$2,354,936	\$10,826,120	\$10,826,120
	48	Sep-23	\$80,978	\$125,987	\$12,172	\$1,664,988	\$1,884,125	\$1,884,125	\$12,710,245	\$12,710,246
	49	Oct-23	\$78,921	\$68,120	\$549	\$3,424,715	\$3,572,304	\$3,572,304	\$16,282,550	\$16,282,550
	50	Nov-23	\$83,939	\$93,352	\$11,463	\$4,416,384	\$4,605,138	\$4,605,138	\$20,887,688	\$20,887,688

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Construction Phase 1 (New Schoc)	51	Dec-23	\$79,261	\$87,608	\$130,299	\$4,736,731		\$5,033,899	\$5,033,899	\$25,921,587	\$25,921,587
	52	Jan-24	\$77,196	\$126,000	\$9,825	\$3,056,416		\$3,269,437	\$3,269,436	\$29,191,024	\$29,191,023
	53	Feb-24	\$77,778	\$104,773	\$17,127	\$2,839,076		\$3,038,754	\$3,038,755	\$32,229,778	\$32,229,778
	54	Mar-24	\$90,350	\$73,424	\$7,759	\$5,250,936		\$5,422,469	\$5,422,469	\$37,652,247	\$37,652,247
	55	Apr-24	\$104,000	\$125,000	\$15,000	\$7,145,389	\$100,000	\$7,489,389	\$0	\$45,141,635	\$37,652,247
	56	May-24	\$104,000	\$125,000	\$15,000	\$6,500,000	\$200,000	\$6,944,000	\$0	\$52,085,635	
	57	Jun-24	\$104,000	\$125,000	\$15,000	\$3,948,569	\$250,000	\$4,442,569	\$0	\$56,528,204	
	58	Jul-24	\$104,000	\$125,000	\$15,000	\$4,085,808	\$250,000	\$4,579,808	\$0	\$61,108,012	
	59	Aug-24	\$104,000	\$125,000	\$15,000	\$4,028,775	\$250,000	\$4,522,775	\$0	\$65,630,787	
	60	Sep-24	\$104,000	\$125,000	\$15,000	\$3,446,226	\$250,000	\$3,940,226	\$0	\$69,571,013	
	61	Oct-24	\$104,000	\$125,000	\$15,000	\$3,604,894	\$250,000	\$4,098,894	\$0	\$73,669,907	
	62	Nov-24	\$104,000	\$125,000	\$15,000	\$3,345,305	\$250,000	\$3,839,305	\$0	\$77,509,212	
	63	Dec-24	\$104,000	\$125,000	\$15,000	\$3,327,004	\$315,000	\$3,886,004	\$0	\$81,395,216	
	64	Jan-25	\$104,000	\$105,000	\$15,000	\$2,930,108	\$315,000	\$3,469,108	\$0	\$84,864,324	
	65	Feb-25	\$104,000	\$105,000	\$15,000	\$1,876,078	\$315,000	\$2,415,078	\$0	\$87,279,402	
Phase 2 (Demo & Fields)	66	Mar-25	\$104,000	\$105,000	\$15,000	\$1,876,078	\$315,000	\$2,415,078	\$0	\$89,694,480	
	67	Apr-25	\$104,000	\$105,000	\$50,000	\$1,876,078	\$315,000	\$2,450,078	\$0	\$92,144,558	
	68	May-25	\$104,000	\$105,000	\$50,000	\$1,876,078	\$315,000	\$2,450,078	\$0	\$94,594,636	
	69	Jun-25	\$104,000	\$105,000	\$600,000	\$1,200,000	\$315,000	\$2,324,000	\$0	\$96,918,636	
	70	Jul-25	\$104,000	\$105,000	\$600,000	\$1,200,000	\$315,000	\$2,324,000	\$0	\$99,242,636	
	71	Aug-25	\$100,000	\$105,000	\$60,000	\$1,200,000	\$250,000	\$1,715,000	\$0	\$100,957,636	
	72	Sep-25	\$100,000	\$105,000	\$60,000	\$1,200,000	\$74,816	\$1,539,816	\$0	\$102,497,452	
	73	Oct-25	\$100,000	\$105,000	\$60,000	\$915,817		\$1,180,817	\$0	\$103,678,269	
	74	Nov-25	\$100,000	\$126,726	\$60,000	\$915,817		\$1,202,543	\$0	\$104,880,812	
	75	Dec-25	\$100,000		\$1,200,000	\$806,271	\$4,264,519	\$6,370,790	\$0	\$111,251,602	
Closeout	76	Jan-26	\$100,000		\$59,233			\$159,233	\$0	\$111,410,835	
	77	Feb-26	\$105,165					\$105,165	\$0	\$111,516,000	
	78	Mar-26						\$0	\$0	\$111,516,000	
	79	Apr-26						\$0	\$0	\$111,516,000	
	80	May-26						\$0	\$0	\$111,516,000	
	81	Jun-26						\$0	\$0	\$111,516,000	
	82	Jul-26						\$0	\$0	\$111,516,000	
	83	Aug-26						\$0	\$0	\$111,516,000	
	84	Sep-26						\$0	\$0	\$111,516,000	
		Subtotal for FY '19	\$252,910	\$468,999	\$0	\$0	\$0	\$721,909			
	Subtotal for FY '20	\$39,413	\$2,400	\$0	\$0	\$0	\$41,813				
	Subtotal for FY '21	\$212,948	\$1,798,482	\$0	\$0	\$0	\$2,011,431				
	Subtotal for FY '22	\$643,036	\$3,781,491	\$34,573	\$1,033,889	\$0	\$5,492,990				
	Subtotal for FY '23	\$1,015,172	\$1,243,264	\$236,194	\$45,215,433	\$550,000	\$48,260,062				
	Subtotal for FY '24	\$1,248,000	\$1,380,000	\$835,000	\$34,672,432	\$3,455,000	\$41,590,432				
	Subtotal for FY '25	\$809,165	\$546,726	\$2,099,233	\$5,037,905	\$4,904,335	\$13,397,364				
	TOTAL	\$4,220,644	\$9,221,362	\$3,205,000	\$85,959,660	\$8,909,335	\$111,516,000				