

March 3, 2023

Concord Middle School  
Estimated Project Cash Flow



	Month	OPM + Commissioning	Designer & Consultants	FF&E & Misc. Admin.	Construction	Contingency	Estimated Expenditures	Actual Expenditures	Estimated Cumulative Expenditures	Actual Cumulative Expenditures
Feasibility Study	1	Oct-19	\$25,110				\$25,110	\$25,110	\$25,110	\$25,110
	2	Nov-19	\$34,595				\$34,595	\$34,595	\$59,705	\$59,705
	3	Dec-19	\$20,660				\$20,660	\$20,660	\$80,365	\$80,365
	4	Jan-20	\$12,565	\$75,645			\$88,210	\$88,210	\$168,575	\$168,575
	5	Feb-20	\$16,445	\$151,290			\$167,735	\$167,735	\$336,310	\$336,310
	6	Mar-20	\$25,890	\$75,645			\$101,535	\$101,535	\$437,845	\$437,845
	7	Apr-20	\$34,480	\$75,645			\$110,125	\$110,125	\$547,970	\$547,970
	8	May-20	\$50,035	\$50,430			\$100,465	\$100,465	\$648,435	\$648,435
Pause	9	Jun-20	\$33,130	\$40,344			\$73,474	\$73,474	\$721,909	\$721,909
	10	Jul-20	\$15,520				\$15,520	\$15,520	\$737,429	\$737,429
	11	Aug-20	\$3,785				\$3,785	\$3,785	\$741,214	\$741,214
	12	Sep-20	\$720				\$720	\$720	\$741,934	\$741,934
	13	Oct-20	\$2,590				\$2,590	\$2,590	\$744,524	\$744,524
	14	Nov-20					\$0	\$0	\$744,524	\$744,524
Restart Feasibility Study	15	Dec-20	\$16,798				\$16,798	\$16,798	\$761,322	\$761,322
	16	Jan-21					\$0	\$0	\$761,322	\$761,322
	17	Feb-21					\$0	\$0	\$761,322	\$761,322
	18	Mar-21					\$0	\$0	\$761,322	\$761,322
	19	Apr-21					\$0	\$0	\$761,322	\$761,322
Schematic Design	20	May-21					\$0	\$0	\$761,322	\$761,322
	21	Jun-21		\$2,400			\$2,400	\$2,400	\$763,722	\$763,722
	22	Jul-21		\$69,318			\$69,318	\$69,318	\$833,040	\$833,040
	23	Aug-21		\$69,318			\$69,318	\$69,318	\$902,358	\$902,358
	24	Sep-21		\$69,318			\$69,318	\$69,318	\$971,676	\$971,676
	25	Oct-21		\$73,918			\$73,918	\$73,938	\$1,045,594	\$1,045,614
	26	Nov-21		\$57,765			\$57,765	\$57,765	\$1,103,359	\$1,103,379
Town Process	27	Dec-21	\$18,016	\$42,361			\$60,377	\$60,377	\$1,163,736	\$1,163,756
	28	Jan-22	\$78,353	\$7,202			\$85,555	\$78,357	\$1,249,291	\$1,242,113
Design Development & Construction Documents	29	Feb-22	\$53,017				\$53,017	\$7,950	\$1,302,308	\$1,250,063
	30	Mar-22	\$53,017	\$436,495			\$489,512	\$62,018	\$1,791,820	\$1,312,081
	31	Apr-22	\$53,017	\$436,495			\$489,512	\$382,447	\$2,281,332	\$1,694,528
	32	May-22	\$53,017	\$436,495			\$489,512	\$733,550	\$2,770,844	\$2,428,078
	33	Jun-22	\$47,017	\$436,495			\$483,512	\$347,075	\$3,254,356	\$2,775,153
	34	Jul-22	\$107,867	\$424,658	\$16,667		\$549,191	\$473,965	\$3,803,547	\$3,249,117
	35	Aug-22	\$56,117	\$424,658	\$16,667		\$497,441	\$409,340	\$4,300,989	\$3,658,457
	36	Sep-22	\$52,165	\$424,658	\$16,667		\$493,489	\$494,049	\$4,794,478	\$4,152,506
	37	Oct-22	\$52,165	\$424,658	\$29,795		\$506,618	\$407,003	\$5,301,095	\$4,559,509
	38	Nov-22	\$52,165	\$424,658	\$7,143		\$483,965	\$462,832	\$5,785,061	\$5,022,341
	39	Dec-22	\$96,165	\$424,658	\$7,143		\$527,965	\$402,048	\$6,313,026	\$5,424,388
	40	Jan-23	\$59,815	\$424,658	\$7,143		\$491,615	\$553,814	\$6,804,641	\$5,978,202
	41	Feb-23	\$54,778	\$424,665	\$7,143		\$486,585	\$443,953	\$7,291,227	\$6,422,155
Bid	42	Mar-23	\$64,988	\$127,350	\$7,143		\$199,481	\$0	\$7,490,708	
	43	Apr-23	\$103,938	\$127,350	\$7,143		\$238,431	\$0	\$7,729,138	
School	44	May-23	\$77,588	\$96,200	\$7,143		\$180,931	\$0	\$7,910,069	
	45	Jun-23	\$96,088	\$96,200	\$8,333	\$3,427,074	\$306,367	\$3,934,062	\$0	\$11,844,131
	46	Jul-23	\$97,578	\$96,200	\$8,333	\$3,427,074	\$306,367	\$3,935,552	\$0	\$15,779,683
	47	Aug-23	\$91,838	\$96,200	\$8,333	\$3,427,074	\$306,367	\$3,929,812	\$0	\$19,709,495
	48	Sep-23	\$91,838	\$96,200	\$8,333	\$3,427,074	\$306,367	\$3,929,812	\$0	\$23,639,307
	49	Oct-23	\$91,838	\$96,200	\$8,333	\$3,427,074	\$306,367	\$3,929,812	\$0	\$27,569,119
	50	Nov-23	\$91,838	\$96,200	\$8,333	\$3,427,074	\$306,367	\$3,929,812	\$0	\$31,498,931
	51	Dec-23	\$91,838	\$96,200	\$8,333	\$3,427,074	\$306,367	\$3,929,812	\$0	\$35,428,743

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	Month	OPM + Commissioning	Designer & Consultants	FF&E & Misc. Admin.	Construction	Contingency	Estimated Expenditures	Actual Expenditures	Estimated Cumulative Expenditures	Actual Cumulative Expenditures
Construction Phase 1 (New S)	52 Jan-24	\$91,838	\$96,200	\$8,333	\$3,427,074	\$306,367	\$3,929,812	\$0	\$39,358,555	
	53 Feb-24	\$91,838	\$96,200	\$8,333	\$3,427,074	\$306,367	\$3,929,812	\$0	\$43,288,367	
	54 Mar-24	\$91,838	\$96,200	\$8,333	\$3,427,074	\$306,367	\$3,929,812	\$0	\$47,218,178	
	55 Apr-24	\$91,838	\$96,200	\$8,333	\$3,427,074	\$306,367	\$3,929,812	\$0	\$51,147,990	
	56 May-24	\$91,838	\$96,200	\$8,333	\$3,427,074	\$306,367	\$3,929,812	\$0	\$55,077,802	
	57 Jun-24	\$91,838	\$96,200	\$8,333	\$3,427,074	\$306,367	\$3,929,812	\$0	\$59,007,614	
	58 Jul-24	\$91,838	\$96,200	\$8,333	\$3,427,074	\$306,367	\$3,929,812	\$0	\$62,937,426	
	59 Aug-24	\$78,338	\$96,200	\$887,500	\$3,427,074	\$306,367	\$4,795,479	\$0	\$67,732,905	
	60 Sep-24	\$78,338	\$96,200	\$12,500	\$3,427,074	\$306,367	\$3,920,479	\$0	\$71,653,383	
	61 Oct-24	\$78,338	\$96,200	\$12,500	\$3,427,074	\$306,367	\$3,920,479	\$0	\$75,573,862	
	62 Nov-24	\$78,338	\$96,200	\$12,500	\$3,427,074	\$306,367	\$3,920,479	\$0	\$79,494,340	
	63 Dec-24	\$78,338	\$96,200	\$12,500	\$3,427,074	\$306,367	\$3,920,479	\$0	\$83,414,819	
Phase 2 (Demo & Fields)	64 Jan-25	\$78,338	\$96,200	\$887,500	\$3,427,074	\$306,367	\$4,795,479	\$0	\$88,210,298	
	65 Feb-25	\$78,338	\$96,200	\$887,500	\$3,094,687	\$272,669	\$4,429,394	\$0	\$92,639,692	
	66 Mar-25	\$78,338	\$96,200	\$87,500	\$3,094,687	\$272,669	\$3,629,394	\$0	\$96,269,086	
	67 Apr-25	\$78,338	\$96,200	\$87,500	\$3,094,687	\$272,669	\$3,629,394	\$0	\$99,898,480	
	68 May-25	\$78,338	\$57,143	\$12,500	\$3,094,687	\$272,669	\$3,515,337	\$0	\$103,413,817	
	69 Jun-25	\$78,338	\$57,143	\$58,538	\$857,143	\$34,388	\$1,085,550	\$0	\$104,499,366	
	70 Jul-25	\$74,738	\$57,143		\$857,143	\$34,388	\$1,023,412	\$0	\$105,522,778	
	71 Aug-25	\$74,738	\$57,143		\$857,143	\$34,388	\$1,023,412	\$0	\$106,546,190	
	72 Sep-25	\$74,738	\$57,143		\$857,143	\$34,388	\$1,023,412	\$0	\$107,569,601	
	73 Oct-25	\$65,758	\$57,143		\$857,143	\$34,388	\$1,014,432	\$0	\$108,584,033	
	74 Nov-25	\$57,213	\$57,143		\$857,143	\$34,388	\$1,005,887	\$0	\$109,589,919	
	75 Dec-25	\$53,013	\$41,667		\$857,143	\$34,388	\$986,210	\$0	\$110,576,130	
Closeout	76 Jan-26	\$47,705	\$41,667		\$166,667	\$29,180	\$285,218	\$0	\$110,861,348	
	77 Feb-26	\$41,855	\$41,667		\$166,667		\$250,188	\$0	\$111,111,536	
	78 Mar-26	\$38,355	\$41,667		\$166,647		\$246,668	\$0	\$111,358,205	
	79 Apr-26	\$28,407	\$41,667				\$70,074	\$0	\$111,428,278	
	80 May-26	\$25,060	\$41,667				\$66,727	\$0	\$111,495,005	
	81 Jun-26	\$20,995					\$20,995	\$0	\$111,516,000	
	82 Jul-26						\$0	\$0	\$111,516,000	
	83 Aug-26						\$0	\$0	\$111,516,000	
	84 Sep-26						\$0	\$0	\$111,516,000	
	Subtotal for FY '19	\$252,910	\$468,999	\$0	\$0	\$0	\$721,909			
	Subtotal for FY '20	\$39,413	\$2,400	\$0	\$0	\$0	\$41,813			
	Subtotal for FY '21	\$355,454	\$2,135,180	\$0	\$0	\$0	\$2,490,634			
	Subtotal for FY '22	\$873,839	\$3,844,367	\$138,128	\$3,427,074	\$306,367	\$8,589,775			
	Subtotal for FY '23	\$1,107,796	\$1,154,401	\$100,000	\$41,124,887	\$3,676,400	\$47,163,483			
	Subtotal for FY '24	\$953,556	\$1,076,286	\$2,966,871	\$37,225,409	\$3,269,629	\$45,491,752			
	Subtotal for FY '25	\$602,575	\$535,714	\$0	\$5,642,837	\$235,507	\$7,016,634			
	TOTAL	\$4,185,543	\$9,217,347	\$3,205,000	\$87,420,207	\$7,487,903	\$111,516,000			



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Town of Concord  
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