

November 15, 2022

Concord Middle School
Estimated Project Cash Flow



| | Month | | OPM + Commissioning | Designer & Consultants | FF&E & Misc. Admin. | Construction | Contingency | Estimated Expenditures | Actual Expenditures | Estimated Cumulative Expenditures | Actual Cumulative Expenditures |
|------------------------------------------------|-------|--------|------------------------|---------------------------|------------------------|--------------|-------------|---------------------------|---------------------|-----------------------------------------|--------------------------------------|
| Feasibility Study | 1 | Oct-19 | \$25,110 | | | | | \$25,110 | \$25,110 | \$25,110 | \$25,110 |
| | 2 | Nov-19 | \$34,595 | | | | | \$34,595 | \$34,595 | \$59,705 | \$59,705 |
| | 3 | Dec-19 | \$20,660 | | | | | \$20,660 | \$20,660 | \$80,365 | \$80,365 |
| | 4 | Jan-20 | \$12,565 | \$75,645 | | | | \$88,210 | \$88,210 | \$168,575 | \$168,575 |
| | 5 | Feb-20 | \$16,445 | \$151,290 | | | | \$167,735 | \$167,735 | \$336,310 | \$336,310 |
| | 6 | Mar-20 | \$25,890 | \$75,645 | | | | \$101,535 | \$101,535 | \$437,845 | \$437,845 |
| | 7 | Apr-20 | \$34,480 | \$75,645 | | | | \$110,125 | \$110,125 | \$547,970 | \$547,970 |
| | 8 | May-20 | \$50,035 | \$50,430 | | | | \$100,465 | \$100,465 | \$648,435 | \$648,435 |
| Pause | 9 | Jun-20 | \$33,130 | \$40,344 | | | | \$73,474 | \$73,474 | \$721,909 | \$721,909 |
| | 10 | Jul-20 | \$15,520 | | | | | \$15,520 | \$15,520 | \$737,429 | \$737,429 |
| | 11 | Aug-20 | \$3,785 | | | | | \$3,785 | \$3,785 | \$741,214 | \$741,214 |
| | 12 | Sep-20 | \$720 | | | | | \$720 | \$720 | \$741,934 | \$741,934 |
| | 13 | Oct-20 | \$2,590 | | | | | \$2,590 | \$2,590 | \$744,524 | \$744,524 |
| | 14 | Nov-20 | | | | | | \$0 | \$0 | \$744,524 | \$744,524 |
| Restart Feasibility Study | 15 | Dec-20 | \$16,798 | | | | | \$16,798 | \$16,798 | \$761,322 | \$761,322 |
| | 16 | Jan-21 | | | | | | \$0 | \$0 | \$761,322 | \$761,322 |
| | 17 | Feb-21 | | | | | | \$0 | \$0 | \$761,322 | \$761,322 |
| | 18 | Mar-21 | | | | | | \$0 | \$0 | \$761,322 | \$761,322 |
| | 19 | Apr-21 | | | | | | \$0 | \$0 | \$761,322 | \$761,322 |
| Schematic Design | 20 | May-21 | | | | | | \$0 | \$0 | \$761,322 | \$761,322 |
| | 21 | Jun-21 | | \$2,400 | | | | \$2,400 | \$2,400 | \$763,722 | \$763,722 |
| | 22 | Jul-21 | | \$69,318 | | | | \$69,318 | \$69,318 | \$833,040 | \$833,040 |
| | 23 | Aug-21 | | \$69,318 | | | | \$69,318 | \$69,318 | \$902,358 | \$902,358 |
| | 24 | Sep-21 | | \$69,318 | | | | \$69,318 | \$69,318 | \$971,676 | \$971,676 |
| | 25 | Oct-21 | | \$73,918 | | | | \$73,918 | \$73,938 | \$1,045,594 | \$1,045,614 |
| | 26 | Nov-21 | | \$57,765 | | | | \$57,765 | \$57,765 | \$1,103,359 | \$1,103,379 |
| Town Proces | 27 | Dec-21 | \$18,016 | \$42,361 | | | | \$60,377 | \$60,377 | \$1,163,736 | \$1,163,756 |
| | 28 | Jan-22 | \$78,353 | \$7,202 | | | | \$85,555 | \$78,357 | \$1,249,291 | \$1,242,113 |
| Design Development & Construction Documents | 29 | Feb-22 | \$53,017 | | | | | \$53,017 | \$7,950 | \$1,302,308 | \$1,250,063 |
| | 30 | Mar-22 | \$53,017 | \$436,495 | | | | \$489,512 | \$62,018 | \$1,791,820 | \$1,312,081 |
| | 31 | Apr-22 | \$53,017 | \$436,495 | | | | \$489,512 | \$382,447 | \$2,281,332 | \$1,694,528 |
| | 32 | May-22 | \$53,017 | \$436,495 | | | | \$489,512 | \$733,550 | \$2,770,844 | \$2,428,078 |
| | 33 | Jun-22 | \$47,017 | \$436,495 | | | | \$483,512 | \$347,075 | \$3,254,356 | \$2,775,153 |
| | 34 | Jul-22 | \$107,867 | \$424,658 | \$16,667 | | | \$549,191 | \$473,965 | \$3,803,547 | \$3,249,117 |
| | 35 | Aug-22 | \$56,117 | \$424,658 | \$16,667 | | | \$497,441 | \$409,340 | \$4,300,989 | \$3,658,457 |
| | 36 | Sep-22 | \$52,165 | \$424,658 | \$16,667 | | | \$493,489 | \$494,049 | \$4,794,478 | \$4,152,506 |
| | 37 | Oct-22 | \$52,165 | \$424,658 | \$29,795 | | | \$506,618 | \$407,003 | \$5,301,095 | \$4,559,509 |
| | 38 | Nov-22 | \$52,165 | \$424,658 | \$7,143 | | | \$483,965 | \$466,462 | \$5,785,061 | \$5,025,970 |
| | 39 | Dec-22 | \$96,165 | \$424,658 | \$7,143 | | | \$527,965 | \$0 | \$6,313,026 | |
| | 40 | Jan-23 | \$59,815 | \$424,658 | \$7,143 | | | \$491,615 | \$0 | \$6,804,641 | |
| | 41 | Feb-23 | \$54,778 | \$424,665 | \$7,143 | | | \$486,585 | \$0 | \$7,291,227 | |
| Bid | 42 | Mar-23 | \$64,988 | \$127,350 | \$7,143 | | | \$199,481 | \$0 | \$7,490,708 | |
| | 43 | Apr-23 | \$103,938 | \$127,350 | \$7,143 | | | \$238,431 | \$0 | \$7,729,138 | |
| d) | 44 | May-23 | \$77,588 | \$96,200 | \$7,143 | | | \$180,931 | \$0 | \$7,910,069 | |
| | 45 | Jun-23 | \$96,088 | \$96,200 | \$8,333 | \$3,094,687 | \$278,753 | \$3,574,062 | \$0 | \$11,484,131 | |
| | 46 | Jul-23 | \$97,578 | \$96,200 | \$8,333 | \$3,094,687 | \$278,753 | \$3,575,552 | \$0 | \$15,059,683 | |
| | 47 | Aug-23 | \$91,838 | \$96,200 | \$8,333 | \$3,094,687 | \$278,753 | \$3,569,812 | \$0 | \$18,629,495 | |
| | 48 | Sep-23 | \$91,838 | \$96,200 | \$8,333 | \$3,094,687 | \$278,753 | \$3,569,812 | \$0 | \$22,199,307 | |
| | 49 | Oct-23 | \$91,838 | \$96,200 | \$8,333 | \$3,094,687 | \$278,753 | \$3,569,812 | \$0 | \$25,769,119 | |
| | 50 | Nov-23 | \$91,838 | \$96,200 | \$8,333 | \$3,094,687 | \$278,753 | \$3,569,812 | \$0 | \$29,338,931 | |
| | 51 | Dec-23 | \$91,838 | \$96,200 | \$8,333 | \$3,094,687 | \$278,753 | \$3,569,812 | \$0 | \$32,908,743 | |

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| Month | | OPM + Commissioning | Designer & Consultants | FF&E & Misc. Admin. | Construction | Contingency | Estimated Expenditures | Actual Expenditures | Estimated Cumulative Expenditures | Actual Cumulative Expenditures |
|-----------------------------------|----|------------------------|---------------------------|------------------------|--------------|--------------|---------------------------|---------------------|-----------------------------------------|--------------------------------------|
| Construction Phase 1 (New School) | 52 | Jan-24 | \$91,838 | \$96,200 | \$8,333 | \$3,094,687 | \$278,753 | \$3,569,812 | \$0 | \$36,478,555 |
| | 53 | Feb-24 | \$91,838 | \$96,200 | \$8,333 | \$3,094,687 | \$278,753 | \$3,569,812 | \$0 | \$40,048,367 |
| | 54 | Mar-24 | \$91,838 | \$96,200 | \$8,333 | \$3,094,687 | \$278,753 | \$3,569,812 | \$0 | \$43,618,178 |
| | 55 | Apr-24 | \$91,838 | \$96,200 | \$8,333 | \$3,094,687 | \$278,753 | \$3,569,812 | \$0 | \$47,187,990 |
| | 56 | May-24 | \$91,838 | \$96,200 | \$8,333 | \$3,094,687 | \$278,753 | \$3,569,812 | \$0 | \$50,757,802 |
| | 57 | Jun-24 | \$91,838 | \$96,200 | \$8,333 | \$3,094,687 | \$278,753 | \$3,569,812 | \$0 | \$54,327,614 |
| | 58 | Jul-24 | \$91,838 | \$96,200 | \$8,333 | \$3,094,687 | \$278,753 | \$3,569,812 | \$0 | \$57,897,426 |
| | 59 | Aug-24 | \$78,338 | \$96,200 | \$887,500 | \$3,094,687 | \$278,753 | \$4,435,479 | \$0 | \$62,332,905 |
| | 60 | Sep-24 | \$78,338 | \$96,200 | \$12,500 | \$3,094,687 | \$278,753 | \$3,560,479 | \$0 | \$65,893,383 |
| | 61 | Oct-24 | \$78,338 | \$96,200 | \$12,500 | \$3,094,687 | \$278,753 | \$3,560,479 | \$0 | \$69,453,862 |
| | 62 | Nov-24 | \$78,338 | \$96,200 | \$12,500 | \$3,094,687 | \$278,753 | \$3,560,479 | \$0 | \$73,014,340 |
| | 63 | Dec-24 | \$78,338 | \$96,200 | \$12,500 | \$3,094,687 | \$278,753 | \$3,560,479 | \$0 | \$76,574,819 |
| | 64 | Jan-25 | \$78,338 | \$96,200 | \$887,500 | \$3,094,687 | \$278,753 | \$4,435,479 | \$0 | \$81,010,298 |
| | 65 | Feb-25 | \$78,338 | \$96,200 | \$887,500 | \$3,094,687 | \$272,669 | \$4,429,394 | \$0 | \$85,439,692 |
| | 66 | Mar-25 | \$78,338 | \$96,200 | \$87,500 | \$3,094,687 | \$272,669 | \$3,629,394 | \$0 | \$89,069,086 |
| | 67 | Apr-25 | \$78,338 | \$96,200 | \$87,500 | \$3,094,687 | \$272,669 | \$3,629,394 | \$0 | \$92,698,480 |
| Phase 2 (Demo & Fields) | 68 | May-25 | \$78,338 | \$57,143 | \$12,500 | \$3,094,687 | \$272,669 | \$3,515,337 | \$0 | \$96,213,817 |
| | 69 | Jun-25 | \$78,338 | \$57,143 | \$58,538 | \$857,143 | \$34,388 | \$1,085,550 | \$0 | \$97,299,366 |
| | 70 | Jul-25 | \$74,738 | \$57,143 | | \$857,143 | \$34,388 | \$1,023,412 | \$0 | \$98,322,778 |
| | 71 | Aug-25 | \$74,738 | \$57,143 | | \$857,143 | \$34,388 | \$1,023,412 | \$0 | \$99,346,190 |
| | 72 | Sep-25 | \$74,738 | \$57,143 | | \$857,143 | \$34,388 | \$1,023,412 | \$0 | \$100,369,601 |
| | 73 | Oct-25 | \$65,758 | \$57,143 | | \$857,143 | \$34,388 | \$1,014,432 | \$0 | \$101,384,033 |
| | 74 | Nov-25 | \$57,213 | \$57,143 | | \$857,143 | \$34,388 | \$1,005,887 | \$0 | \$102,389,919 |
| Closeout | 75 | Dec-25 | \$53,013 | \$41,667 | | \$857,143 | \$34,388 | \$986,210 | \$0 | \$103,376,130 |
| | 76 | Jan-26 | \$47,705 | \$41,667 | | \$166,667 | \$29,180 | \$285,218 | \$0 | \$103,661,348 |
| | 77 | Feb-26 | \$41,855 | \$41,667 | | \$166,667 | | \$250,188 | \$0 | \$103,911,536 |
| | 78 | Mar-26 | \$38,355 | \$41,667 | | \$166,647 | | \$246,668 | \$0 | \$104,158,205 |
| | 79 | Apr-26 | \$28,407 | \$41,667 | | | | \$70,074 | \$0 | \$104,228,278 |
| | 80 | May-26 | \$25,060 | \$41,667 | | | | \$66,727 | \$0 | \$104,295,005 |
| | 81 | Jun-26 | \$20,995 | | | | | \$20,995 | \$0 | \$104,316,000 |
| | 82 | Jul-26 | | | | | | \$0 | \$0 | \$104,316,000 |
| | 83 | Aug-26 | | | | | | \$0 | \$0 | \$104,316,000 |
| | 84 | Sep-26 | | | | | | \$0 | \$0 | \$104,316,000 |
| | | Subtotal for FY '19 | \$252,910 | \$468,999 | \$0 | \$0 | \$0 | \$721,909 | | |
| | | Subtotal for FY '20 | \$39,413 | \$2,400 | \$0 | \$0 | \$0 | \$41,813 | | |
| | | Subtotal for FY '21 | \$355,454 | \$2,135,180 | \$0 | \$0 | \$0 | \$2,490,634 | | |
| | | Subtotal for FY '22 | \$873,839 | \$3,844,367 | \$138,128 | \$3,094,687 | \$278,753 | \$8,229,775 | | |
| | | Subtotal for FY '23 | \$1,107,796 | \$1,154,401 | \$100,000 | \$37,136,249 | \$3,345,038 | \$42,843,483 | | |
| | | Subtotal for FY '24 | \$953,556 | \$1,076,286 | \$2,966,871 | \$34,898,704 | \$3,076,335 | \$42,971,752 | | |
| | | Subtotal for FY '25 | \$602,575 | \$535,714 | \$0 | \$5,642,837 | \$235,507 | \$7,016,634 | | |
| | | TOTAL | \$4,185,543 | \$9,217,347 | \$3,205,000 | \$80,772,477 | \$6,935,633 | \$104,316,000 | | |



Town of Concord
Concord Middle School
Estimated Project Cash Flow Graph



November 15, 2022

