

Concord Middle School
Estimated Project Cash Flow Thru SD Phase

| | Month | OPM | Designer & Consultants | Commissioning Agent, FF&E & Misc. | Construction | Contingency | Estimated Expenditures | Actual Expenditures | Estimated Cumulative Expenditures | Actual Cumulative Expenditures |
|---------------------------|---------------------|--------|------------------------|-----------------------------------|--------------|-------------|------------------------|---------------------|-----------------------------------|--------------------------------|
| Feasibility Study | 1 | Oct-19 | \$38,290 | | | | \$38,290 | \$25,110 | \$38,290 | \$25,110 |
| | 2 | Nov-19 | \$20,550 | | | | \$20,550 | \$34,595 | \$58,840 | \$59,705 |
| | 3 | Dec-19 | \$18,790 | | | | \$18,790 | \$20,660 | \$77,630 | \$80,365 |
| | 4 | Jan-20 | \$18,790 | \$75,645 | | | \$94,435 | \$88,210 | \$172,065 | \$168,575 |
| | 5 | Feb-20 | \$18,790 | \$151,290 | | | \$170,080 | \$167,735 | \$342,145 | \$336,310 |
| | 6 | Mar-20 | \$24,070 | \$161,376 | | | \$185,446 | \$101,535 | \$527,591 | \$437,845 |
| | 7 | Apr-20 | \$22,670 | \$105,903 | | | \$128,573 | \$110,125 | \$656,164 | \$547,970 |
| | 8 | May-20 | \$21,590 | \$106,361 | | | \$127,951 | \$100,465 | \$784,115 | \$648,435 |
| Pause | 9 | Jun-20 | \$21,590 | \$96,275 | | | \$117,865 | \$73,474 | \$901,980 | \$721,909 |
| | 10 | Jul-20 | \$22,290 | \$96,275 | | | \$118,565 | \$15,520 | \$1,020,545 | \$737,429 |
| | 11 | Aug-20 | \$24,430 | \$69,318 | | | \$93,748 | \$3,785 | \$1,114,293 | \$741,214 |
| | 12 | Sep-20 | \$53,450 | \$26,957 | | | \$80,407 | \$720 | \$1,194,700 | \$741,934 |
| | 13 | Oct-20 | | | | | \$0 | \$2,590 | \$1,194,700 | \$744,524 |
| | 14 | Nov-20 | | | | | \$0 | \$0 | \$1,194,700 | \$744,524 |
| Restart Feasibility Study | 15 | Dec-20 | | | | | \$0 | \$16,798 | \$1,194,700 | \$761,322 |
| | 16 | Jan-21 | | | | | \$0 | \$0 | \$1,194,700 | \$761,322 |
| | 17 | Feb-21 | | | | | \$0 | \$0 | \$1,194,700 | \$761,322 |
| | 18 | Mar-21 | | | | | \$0 | \$0 | \$1,194,700 | \$761,322 |
| | 19 | Apr-21 | | | | | \$0 | \$0 | \$1,194,700 | \$761,322 |
| | 20 | May-21 | | | | | \$0 | \$0 | \$1,194,700 | \$761,322 |
| Schematic Design | 21 | Jun-21 | | | | | \$0 | \$2,400 | \$1,194,700 | \$763,722 |
| | 22 | Jul-21 | | | | | \$0 | \$69,318 | \$1,194,700 | \$833,040 |
| | 23 | Aug-21 | | | | | \$0 | \$69,318 | \$1,194,700 | \$902,358 |
| | 24 | Sep-21 | | | | | \$0 | \$0 | \$1,194,700 | |
| | 25 | Oct-21 | | | | | \$0 | \$0 | \$1,194,700 | |
| | 26 | Nov-21 | | | | | \$0 | \$0 | \$1,194,700 | |
| | 27 | Dec-21 | | | | | \$0 | \$0 | \$1,194,700 | |
| | Subtotal for FS/ SD | | \$305,300 | \$889,400 | \$0 | | \$1,194,700 | | | |



August 31, 2021

Town of Concord
Concord Middle School
Estimated Project Cash Flow Graph



Hill International

