

**CONCORD PUBLIC SCHOOLS
 FY2018 PRELIMINARY BUDGET
 CONCORD SCHOOL COMMITTEE
 October 11, 2016**

DESCRIPTION	FY14 Adopted Budget	FY15 Adopted Budget	FY16 Adopted Budget	FY17 Adopted Budget	FY18 Preliminary Budget	Difference
SALARIES	\$ 24,686,846	\$ 25,724,098	\$ 27,263,839	\$ 28,737,689	\$ 30,426,239	\$ 1,688,550
NON - SALARIES	6,453,692	6,716,440	7,278,897	6,922,422	6,518,477	\$ (403,944)
TOTAL OPERATING BUDGET	\$ 31,140,538	\$ 32,440,538	\$ 34,542,735	\$ 35,660,110	\$ 36,944,716	\$ 1,284,606
CHANGE	4.7%	4.2%	6.5%	3.2%	3.6%	
<i>5 Year Operating Average Increase</i>	<i>2.8%</i>	<i>3.2%</i>	<i>4.5%</i>	<i>4.6%</i>	<i>4.4%</i>	
FUNDING IMPACT	\$ 1,385,000	\$ 1,300,000	\$ 2,102,197	\$ 1,117,375	\$ 1,284,606	
MAJOR ESCALATION/COST DRIVERS					\$ 1,845,653	
OFFSETTING REDUCTIONS					\$ (561,047)	
BALANCE					\$ 0	

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MAJOR ESCALATION & COST DRIVERS		
	PROGRAM AREA	FY18 INCREASES
STEPS - <i>Initial</i>	1010 - 2400	\$ 353,730
STEPS - <i>Mid-Year</i>	1011 - 2400	\$ 177,038
LANES	1010 - 2400	75,000
2 % SCALE	1010 - 2400	377,580
TEACHER SALARY ESCALATION	2.8%	983,348
CO-CURRICULAR, PRE-SCHOOL, SUBSTITUTES - LINE INCREASES	2330	49,356
K5 FOREIGN LANGUAGE 3.0 FTE	1041 - 1043	199,371
CMS LATIN TEACHER .5 FTE	1080	37,213
BUDGET SALARY ADJUSTMENTS & NEW POSITIONS	0.8%	285,940
OTHER NON CBU & CBU SALARY ESCALATION	1010 - 4670	272,055
SPECIAL EDUCATION TUTORS & AIDES	1200 - 1201	142,754
OTHER STAFFING SALARY ESCALATION	1.2%	414,808
MAINTENANCE VEHICLES (Non-buses)	4640	32,368
MAINTENANCE CONTRACTED SERVICES (Grounds & Buildings)	4640	75,000
UTILITIES/OTHER (<i>Electricity & Water</i>)	4690	49,735
OPERATIONS ESCALATION	0.4%	157,103
OTHER NET ESCALATION	0.01%	4,454
TOTAL INCREASES	5.2%	1,845,653

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OFFSETTING REDUCTIONS		
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	PROGRAM AREA	FY18 REDUCTIONS
<u>PRELIMINARY BUDGET REQUEST REDUCTIONS</u>		
SPECIAL EDUCATION TUITIONS	1200 - 1201	(240,000)
SALARY CONTINGENCY	2340	(190,903)
TRANSPORTATION, BUILDING SERVICES ADJUSTMENTS	4660 & 4630	(58,458)
BUILDINGS S/M	4640	(40,000)
UTILITIES/HEATING	4680	(31,686)
TOTAL DECREASES	-1.6%	(561,047)
NET CHANGE	3.6%	\$ 1,284,605

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	FY14 Adopted Budget	FY15 Adopted Budget	FY16 Adopted Budget	FY17 SC Adopted Budget	FY18 Preliminary Budget
<u>GENERAL FUND</u>					
OPERATING BUDGET LEVELS	\$ 31,140,538	\$ 32,440,538	\$ 34,542,735	\$ 35,660,110	\$ 36,944,716
<u>EXTERNAL FUNDS</u>					
FEDERAL GRANTS	649,001	695,481	691,539	630,915	630,915
STATE GRANTS-METCO	486,746	459,613	508,871	504,449	504,449
EXTERNAL FUNDS TOTAL	1,135,747	1,155,094	1,200,410	1,135,364	1,135,364
ALL FUNDS TOTAL	32,276,285	33,595,632	35,743,145	36,795,474	38,080,080
EXTERNAL FUNDS AS % OF GRAND TOTAL	3.52%	3.44%	3.36%	3.09%	2.98%

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	FY2016 Adopted Budget	FY2016 Expenses	FY2016 Balance	FY17 SC Adopted Budget	FY18 Preliminary Budget	FY18 - FY17 \$ Change	FY18 / FY17 Budget
REGULAR EDUCATION	19,712,342	19,856,328	(143,987)	20,411,284	21,428,112	1,016,828	4.98%
SPECIAL EDUCATION	8,189,303	7,352,563	836,740	8,029,613	7,922,660	(106,953)	-1.33%
OPERATIONS	4,342,012	4,874,280	(532,268)	4,832,984	5,071,742	238,758	4.94%
ADMINISTRATION	2,240,971	2,395,273	(154,302)	2,324,741	2,458,746	134,005	5.76%
FIXED COSTS	58,106	56,289	1,817	61,488	63,456	1,968	3.20%
TOTAL	34,542,733	34,534,734	7,999	35,660,110	36,944,716	1,284,606	3.60%

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PROGRAM AREA:	FY2016 Adopted Budget	FY2016 Expenses	FY2016 Balance	FY17 SC Adopted Budget	FY18 Preliminary Budget	FY18 - FY17 \$ Change	FY18 / FY17 Budget
1 PROGRAM AREA 1010: ART	569,580	554,443	15,137	590,474	620,795	30,321	5.13%
28 PROGRAM AREA 1020: COMPUTER INSTRUCTION	1,268,654	1,673,423	(404,769)	1,285,900	1,260,193	(25,707)	-2.00%
58 PROGRAM AREA 1030: CURRICULUM CENTER	310,468	475,469	(165,001)	319,495	281,674	(37,821)	-11.84%
86 PROGRAM AREA 1041: ALCOTT SCHOOL	2,307,189	2,445,918	(138,729)	2,464,457	2,635,036	170,579	6.92%
106 PROGRAM AREA 1042: THOREAU SCHOOL	2,570,045	2,579,408	(9,363)	2,675,245	2,906,941	231,696	8.66%
126 PROGRAM AREA 1043: WILLARD SCHOOL	2,778,871	2,699,801	79,069	2,966,540	3,131,558	165,019	5.56%
147 PROGRAM AREA 1050: ENGLISH	788,259	758,642	29,617	852,290	900,922	48,632	5.71%
160 PROGRAM AREA 1060: EPIC/DIMENSIONS OF LEARNING	-	-	-	732	-	(732)	-100.00%
172 PROGRAM AREA 1070: ELL	207,594	210,593	(2,998)	224,016	221,868	(2,148)	-0.96%
186 PROGRAM AREA 1080: FOREIGN LANGUAGES	571,298	502,181	69,117	590,420	655,031	64,611	10.94%
202 PROGRAM AREA 1090: GUIDANCE	755,294	762,270	(6,976)	783,880	823,911	40,031	5.11%
226 PROGRAM AREA 1100: HEALTH EDUCATION	16,300	14,828	1,472	27,194	28,084	890	3.27%
239 PROGRAM AREA 1110: LIBRARY/MEDIA SERVICES	515,829	511,396	4,433	552,216	569,202	16,986	3.08%
287 PROGRAM AREA 1120: INTERDEPARTMENTAL INSTR.	84,036	116,368	(32,332)	92,276	122,361	30,085	32.60%
299 PROGRAM AREA 1130: MATHEMATICS	789,085	714,024	75,062	798,342	819,807	21,464	2.69%
314 PROGRAM AREA 1140: MUSIC	747,429	741,458	5,970	770,872	802,338	31,466	4.08%
349 PROGRAM AREA 1150: PHYSICAL EDUCATION	715,114	693,202	21,913	708,906	722,936	14,030	1.98%
371 PROGRAM AREA 1160: PROFESSIONAL DEVELOPMENT	453,329	391,278	62,052	453,917	485,125	31,207	6.88%
406 PROGRAM AREA 1170: READING	368,496	349,480	19,015	385,884	396,932	11,048	2.86%
422 PROGRAM AREA 1180: SCIENCE	624,007	618,438	5,569	649,888	683,106	33,217	5.11%
437 PROGRAM AREA 1190: SOCIAL STUDIES	632,848	623,358	9,490	653,679	686,874	33,195	5.08%
449 PROGRAM AREA 1200: SPECIAL EDUCATION/ELEMENTARY	4,834,427	4,751,145	83,282	4,792,801	4,791,926	(875)	-0.02%
502 PROGRAM AREA 1201: SPECIAL EDUCATION/MIDDLE SCHOOL	2,894,194	2,140,482	753,712	2,762,628	2,633,503	(129,125)	-4.67%
539 PROGRAM AREA 1210: SUBSTITUTES	206,196	194,498	11,698	194,801	201,453	6,652	3.41%
558 PROGRAM AREA 1220: TECH. ED./APPLIED TECHNOLOGY	112,268	118,474	(6,206)	116,317	121,453	5,136	4.42%
570 PROGRAM AREA 1230: TECH ED./FAMILY/CONSUMER SCI.	61,714	63,693	(1,979)	65,519	67,064	1,545	2.36%
583 PROGRAM AREA 1240: CURRICULUM LEADERSHIP	50,150	39,599	10,550	55,026	54,864	(163)	-0.30%
614 PROGRAM AREA 1250: INTEGRATED PRE-SCHOOL	714,903	909,066	(194,162)	672,835	897,067	224,232	33.33%
627 PROGRAM AREA 2310: ATHLETICS	80,504	62,216	18,288	82,822	85,134	2,312	2.79%
649 PROGRAM AREA 2320: CENTRAL SUPPLY	-	3,583	(3,583)	-	-	0	0.00%
655 PROGRAM AREA 2330: CO-CURRICULAR	85,683	85,899	(216)	72,000	87,500	15,500	21.53%
662 PROGRAM AREA 2340: CONTINGENCY	509,471	127,202	382,269	474,537	282,634	(191,903)	-40.44%
670 PROGRAM AREA 2350: COPY SERVICE	72,420	98,118	(25,698)	75,316	93,448	18,131	24.07%
685 PROGRAM AREA 2360: EQUIPMENT	10,000	106,505	(96,505)	16,000	50,500	34,500	215.63%
694 PROGRAM AREA 2370: FIELD TRIPS	18,500	10,239	8,261	18,500	13,750	(4,750)	-25.68%
700 PROGRAM AREA 2390: HEALTH SERVICES	544,041	512,416	31,625	555,846	550,551	(5,295)	-0.95%
716 PROGRAM AREA 2400: PARAPROFESSIONALS	148,266	72,285	75,981	136,000	142,000	6,000	4.41%
723 PROGRAM AREA 2410: SCHOOL DISTRICT TRAVEL	2,000	1,557	443	2,500	3,500	1,000	40.00%
727 PROGRAM AREA 2420: STUDENT ACTIVITY	22,500	15,000	7,500	22,500	22,500	0	0.00%
733 PROGRAM AREA 2430: TESTING	-	-	-	4,140	-	(4,140)	-100.00%
737 PROGRAM AREA 3510: ADMINISTRATION	961,239	1,116,937	(155,698)	1,014,134	1,112,323	98,189	9.68%
783 PROGRAM AREA 3520: PRINCIPALS	1,270,981.70	1,273,417.97	(2,436)	1,301,857	1,337,246	35,389	2.72%
803 PROGRAM AREA 3530: SCHOOL COMMITTEE	8,750.00	4,918.09	3,832	8,750	9,177	427	4.88%
816 PROGRAM AREA 4610: CAPITAL OUTLAY	40,000.00	-	40,000	43,000	43,000	0	0.00%

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825 PROGRAM AREA 4620: CUSTODIAL SERVICES	911,375.01	996,958.44	(85,583)	954,571	956,622	2,051	0.21%
847 PROGRAM AREA 4630: INFORMATION TECHNOLOGY SERVICES	675,272.05	762,877.72	(87,606)	693,825	858,117	164,291	23.68%
874 PROGRAM AREA 4640: MAINTENANCE/BUILDINGS&GROUNDS	579,204.89	799,216.66	(220,012)	654,399	686,983	32,584	4.98%
895 PROGRAM AREA 4650: MAINTENANCE/EQUIPMENT&VEHICLES	38,071.04	107,454.50	(69,383)	70,439	70,439	0	0.00%
905 PROGRAM AREA 4660: REGULAR TRANSPORTATION	1,131,058.23	1,305,205.88	(174,148)	1,451,353	1,473,136	21,783	1.50%
931 PROGRAM AREA 4670: SPECIAL EDUCATION TRANSPORTATION	460,682.41	460,936.00	(254)	474,184	497,231	23,047	4.86%
941 PROGRAM AREA 4680: UTILITIES/HEATING	293,920.23	211,851.45	82,069	283,743	252,057	(31,686)	-11.17%
957 PROGRAM AREA 4690: UTILITIES/OTHER	673,110.22	690,714.95	(17,605)	681,654	731,389	49,735	7.30%
974 PROGRAM AREA 5810: INSURANCE	48,462.83	45,413.83	3,049	49,128	51,096	1,968	4.01%
984 PROGRAM AREA 5830: ASSESSMENTS	-	-	-	-	-	0	0.00%
991 PROGRAM AREA 5840: OTHER FIXED COSTS	9,643.00	10,875.50	(1,233)	12,360	12,360	0	0.00%
Total Program	9,643.00	10,875.50	(1,233)	12,360	12,360	2,717	28.18%
 GRAND TOTAL	 34,542,733	 34,534,734	 7,999	 35,660,110	 36,944,716	 1,284,606	 3.60%