Mission: Educate all students in becoming independent lifelong learners, creative thinkers, caring citizens, and responsible contributors in a global society.

Core Values: Academic Excellence, Empathic and Respectful Community, Educational Equity, Continuous Improvement, Professional Collaboration

GOALS	ACTIONS	OUTCOMES
Increase achievement for all students and narrow the achievement gaps for identified student groups.	 CMS analyzes summative and formative common assessment data to adjust instruction and/or provide targeted intervention. CMS implements RTI in English, and Language Literacy Intervention will be used in grade 6 English. CMS implements RTI in math with specialized curriculum and software. Current CMS schedule/programs and space are evaluated and redesigned for optimal student learning. K5 Grade level teams collaborate with ELA Specialists to integrate social studies/science and ELA units and to develop writing units for 3 genres. K5 teachers collaborate with Math Specialists to pilot Everyday Math program. K5 Grade level teams monitor student progress by analyzing 	 Grades 6-8 students' average end of year academic assessments on report cards are 80% or higher. K5 students achieve 80% proficiency of critical standards of end-of-year progress reports. 90% Grades 5 and 8 score Adv/prof on ELA PARCC. 80% Grades 5 and 8 score Adv/Prof on Math PARCC. 80% of K8 students participating in RTI services will meet the end of year grade level benchmarks. 80% of K8 students participating in special education will meet their IEP goals. 80% of ELL students will increase their English proficiency levels by 2 levels. By Feb. 2016, CMS will determine optimal schedule and space for Fall 2016.

common assessment data to adjust instruction and to provide targeted instruction with RTI groups.	

GOALS	ACTIONS	OUTCOMES
2. Provide students with a rigorous and coherent curriculum and high quality instruction that engages all students to develop their curiosity, creativity, critical thinking, and collaborative problem solving skills.	 K8 teachers implement differentiated instruction to challenge students, new curriculum units, interdisciplinary units, and project-based learning. K8 teachers develop new Earth Science curriculum. CMS teachers revise curriculum units for integration and differentiation, and revise instructional practices for High Needs students. CMS implements Digital Literacy Course to increase student's effective use of Google tools, Inspiration, and Noodle Tools. K5 teachers collaborate with Tech Specialists and Library Media Specialists to reinforce digital citizenship skills and writing skills in a collaborative digital environment. K8 teachers participate on K12 Science, K12 STEM, and K12 Professional Learning Council to develop curricular improvements and provide professional learning opportunities for teachers. K8 teachers participate in 	 80% of identified High Needs students demonstrate moderate growth in ELA and Math, and achievement gap is reduced. CMS students demonstrate 80% proficiency of end -of-course skills in Digital Literacy. 100% of students in grades 3-5 will successfully complete 2-4 writing pieces in a collaborative digital environment and demonstrate appropriate digital citizenship skills. 100% of students in K-2 will use a variety of software to publish projects. Increased teacher participation in professional learning opportunities for new Science and STEM curriculum units, differentiated instruction for accelerated students, project-based learning, and interdisciplinary units.

4

GOALS	ACTIONS	OUTCOMES
3. Foster a positive learning environment in which all students become more responsible citizens.	 CMS increases student responsibility and community participation through Student Leaders, Peer Mentors, Peer Tutors, and CMS Stands Together. CMS implements homeroom time for peer mentors and community building. CMS Principal and Assistant Principals increase time in classrooms and collaborating with teachers. CMS adjusts space and student schedules to decrease student transitions and stress. Administer YRBS to students in grades 6-8. K5 teachers collaborate with Mental Health teams to promote calm classrooms, greater self-awareness, and improved self-regulation for students. K5 monthly school-wide celebrations reward positive student behavior and promote community. All K5 staff and students participate in weekly Open Circle meetings. K5 Mental Health teams 	 10% increase CMS student participation in Student Leaders, Peer Mentors, Peer Tutors, and CMS Stands Together. 10% decrease in CMS behavior referrals to Assistant Principals/Principal. Increased CMS teacher satisfaction with CMS school leadership as measured by formal feedback. CMS recommendations for changes in space and schedules. 5% decrease in behavior referrals to principal/mental health team. Increased collaboration and leadership opportunities for K5 teachers as measured by formal feedback

	provide parent education in
(Open Circle.
	K5 teachers participate in

 K5 teachers participate in leadership opportunities on grade level teams, curriculum committees, professional learning council, elementary steering committee, and school leadership teams.

GOALS	ACTIONS	OUTCOMES
4. Effectively implement the new Educator Evaluation system with a focus on continuous improvement in teaching and learning.	 Teachers implement DDMs and collect student growth for year 1. CTA Joint Supervision/Evaluation Committee meets regularly to review the process and make recommendations. District Admin. team participates in professional learning to continue to improve teacher feedback. 	All five components of the educator evaluation system are implemented.

GOALS	ACTIONS	OUTCOMES
5. Provide students and staff with the resources, materials, and infrastructure to support high quality learning environments.	 Work with school administration, CPS school Committee, and Concord Finance Committee to develop CPS budget that supports district goals and is within the levy limit. Discuss CPS budget development at each CPS SC meeting to increase public understanding of the budget process. Present preliminary FY17 budget to CPS teachers, CPS SC, and Concord Finance Committee. Develop FY17 budget book and present SC adopted FY17 budget at Public Hearings and Town Meeting. Plan for a facilities study of the Sanborn and Peabody buildings. 	 FY17 CPS budget is approved at Concord Town Meeting. Ongoing facilities study of the Sanborn and Peabody buildings.

GOALS	ACTIONS	OUTCOMES
6. Build support, consensus, and community engagement for the district mission, core values, challenges, and accomplishment, and critical decisions using multiple communication strategies.	 Improve CPS school websites to increase access to school information. Continue "Your Voice Matters" to solicit community feedback. Conduct Principal and SC coffees during the school year to both share information and receive feedback. Continue communication to community through school meetings, parent meetings, PTG, district, CPS websites, monthly updates, school newsletters, local media, social media, and the annual performance report. 	Increase community awareness of CPS goals, accomplishments, and challenges as measured by informal and formal feedback.